



RM65.1M

Positive Operating Cash Flow

marking a **RM119.5M** turnaround

Net Gearing improved to **0.08x**
Order Book: **RM137.0M** (New Contracts + Extension)

Today, Avangaad has positive retained earnings:

RM46.0M in cash | Net gearing of **0.08x** |
Revenue **RM127.6M (+4% YoY)** **RM31.9M (+9% YoY)**

"Two years ago, this company carried over RM122.0 million in accumulated losses and was navigating a restructuring process. We have strengthened balance sheet through operational performance rather than external financing."

PRESS RELEASE

Avangaad Completes Corporate Turnaround in FY2025 Profitable, Cash-Generative, and Debt-Light in Its First Full Year Post-PN17

- **Return to Profitability:** Delivered RM29.0 Million PBT Revenue in First Full Year of Normalised Operations
- **Cash Flow Surge:** Operating Cash Flow Swung to a Positive RM65.1 Million, Marking a RM119.5 Million Turnaround
- **Balance Sheet Transformation:** Net Gearing Improved to 0.08x as Retained Earnings Rebounded by Nearly RM199.0 Million Over the Last 24 Months
- **Order Book Visibility:** The Group secured RM137 million in new contract and extension in FY2025, boosting its total potential order book to RM423.3 million

Kuala Lumpur, 25 February 2026 - Avangaad Berhad (“Avangaad” or “the Group”), the *Marine COP – Coordinator, Operator and Partner* – today announced its financial results for the fourth quarter and full year ended 31 December 2025 (“FY2025”).

The results mark a pivotal milestone as the Group’s first full year of normalised operations following the successful completion of its Regularisation Plan and subsequent upliftment from PN17 status on 20 February 2025.

FY2025 revenue rose 4.0% to RM127.6 million, driven by improved charter pricing within the fast crew boat fleet. Profit Before Tax (“PBT”) came in at RM29.0 million while FY2024 PBT of RM211.2 million was materially affected by a one-off, non-cash RM171.1 million debt waiver gain, making year-on-year comparison not indicative of operational performance.

This closing represents the Group's true baseline: a profitable, cash-generating marine services business functioning under normal conditions for the first time in several years.

Datuk Wira Mubarak Hussain Akhtar Husin, *Executive Director of Avangaad*, shared:

“Two years ago, this company carried over RM122.0 million in accumulated losses and was navigating a restructuring process. Today, we have positive retained earnings, RM46.0 million in cash, and net gearing of 0.08x, we have strengthened our balance sheet through operational performance rather than external financing.

I am confident that our resilience, anchored by recurring charter contracts, continues to support our operations. Generating RM65.0 million in operating cash flow this year highlight the health of the underlying business. Margin improvement remains a focus. While we continue to optimise margins, the solid foundation and a strong order book provide clear visibility into 2027.

Looking ahead to 2026, we remain committed to being the *Marine COP* for our clients: driving operational consistency, disciplined execution, and long-term, value-focused client relationships that create enduring value.”

The standout feature of FY2025 was the Group’s ability to convert profitability into cash. Operating cash flow surged to RM65.1 million, reversing the RM54.4 million outflow recorded in FY2024. This strong cash generation supported a Free Cash Flow of RM43.7 million, enabling the Group to deleverage significantly.

Total borrowings were reduced by 15.7% to RM75.0 million, while net gearing improved to a healthy 0.08x, down from 0.24x a year earlier. The Group as delivered a remarkable turnaround, with retained earnings rising from RM122.3 million in accumulated losses at the start of 2024 to a positive RM76.7 million by FY2025 — representing a total recovery of nearly RM199.0 million in just two years.

Momentum in the business remains robust. Built on strong operational resilience and a pipeline of secured contracts, Avangaad booked approximately RM137.0 million in new and extended contracts in FY2025, exceeding its annual revenue run-rate. Notable contract awards and extensions secured during the year included Northport (Malaysia) Berhad contracts totalling RM66.8 million, which strengthened the Group’s port marine services division and further supported diversification beyond marine services contribution and supporting diversification efforts away from oil & gas.

As at 31 December 2025, Avangaad’s total order book stood at RM423.3 million, comprising RM154.7 million in firm contracts and RM268.6 million in extension options.

About Avangaad Berhad

Avangaad Berhad (AVANGAAD) (5259: Bursa Malaysia) is a Malaysia-based marine logistics provider, vessel owner, and operator, specialising in comprehensive maritime solutions for the oil and gas sector. The Group is now strategically positioned as the Marine COP – Coordinator, Operator, and Partner – delivering end-to-end maritime solutions anchored in its unique 4P mode: Port, People, Product, and Platform.

The Group delivers a full spectrum of services across four core marine business lines:

- **Tugboats** – A growing segment that includes harbour and ocean-going tugboats, providing towage, escort assistance, mooring and dockside services, environmental monitoring, and support for ship-to-ship transfers and other port auxiliary operations.
- **Tankers (Downstream)** – Chartering of various tankers for the transportation of petroleum products across regional routes.
- **Offshore Storage Solutions** – Provision of floating storage units (FSUs) and Floating Production Storage and Offloading (FPSO) vessels for offshore oil storage and processing needs.
- **Offshore Support Vessels** – Operation of fast crew boats (FCBs) that transport personnel and light cargo between shore bases, offshore platforms, and marine facilities.

Complementing its marine operations, the Group also runs a shipbuilding, repair, and fabrication division, reinforcing its integrated position within the maritime value chain. Through these capabilities, Avangaad positions itself not just as an asset owner, but as a fully integrated solution provider, delivering a seamlessly connected ecosystem for marine logistics across Southeast Asia.

For more information visit: <https://avangaad.com/>

Issued by Avangaad Berhad

Date: 25 February 2026

For media queries, please contact:

Group Corporate Affairs

Contact: +603 2709 2418 (Hunting)

Email: public-relations@avangaad.com